



# ANNUAL REPORT | 2015

...nurturing hopes

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## **Acronyms**

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CAO	Chief Administrative Officer
CEDO	Child Rights Empowerment and Development Organization
ECCD	Early Childhood Care and Development
ECD	Early Childhood Development
CLUSA	Corporate league of the United States of America
FFS	Farmer Field School
GAPP	Governance, Accountability and Participation Program
PETS	Public Expenditure Tracking Survey
SAFE	Strengthening Access to Justice, Fostering Equity and Peace
SPM	Selection, Planning and Management
UKAID	United Kingdom Agency for International Development
USAID	United States Agency for International Development
VSLA	Village Savings and Loan Association

# Acknowledgement

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CEDO-Uganda is extremely indebted to the different stakeholders- Government, Civil Society, and Development Partners who have over the last year, contributed greatly and in different forms towards the organization's program interventions highlighted in this annual report for the year 2015. We acknowledge the different forms of support including: moral, material, technical and financial.

The organization is particularly grateful to the political and technical leadership of the local governments, other government agencies and; community structures in the Districts of Wakiso, Masindi, Buliisa, Kiryandongo and Hoima for the untiring commitment and contribution towards CEDO's goal.

Finally, sincere appreciation is extended to our friends; ACODE, Canadian Feed the Children (CFTC), Civil Society Fund FMA, Twaweza EA; US Agency for International Development (USAID) SAFE Program; and Uganda Governance, Accountability, Participation and Performance (GAPP) Program (Funded by DFID and USAID) for providing funds to support the interventions whose impact is herein reported.

We hope that the different stakeholders advocating for "A nation free of absolute poverty, poor health and abuse of human rights" -will find this report useful.

Aluta Continua...

# ANNUAL REPORT 2015

## Foreword

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**D**ear friends, it is yet another year when we come to you with our latest annual report. For CEDO-Uganda, preparing and sharing with you this report is an exciting moment. We have managed to implement all interventions in fulfillment of our mission of promoting the rights of children to a healthy, secure and value adding childhood. As we share this report therefore, it is our sincere hope as CEDO Board that you will celebrate with us as we document the successes, challenges, lessons learnt and the overall impact of our work.

During the year, CEDO-Uganda grew stronger as a result of the learning processes undertaken over the years. We were able to attain clear specific milestones towards attainment of our goal- witnessing great strides in the financial, management and programming capacity. Indeed during 2015, CEDO's commitment to transparency and accountability was recognized with the award of a QuAM (NGO Quality Assurance Certification) Standard Certificate after a successful assessment by the National QuAM Council. This recognition assures our donors and partners that we are operating on sound governance practices.

We thank our development partners, local governments and friends for the untiring support and collaboration over the ended year. At the same time, i recognize and congratulate my fellow Board members, staff and volunteers at the secretariat through whom these results have been achieved; for ending the year on a very high note. We look back at 2015 with satisfaction and relief, having fully implemented all activities under the key strategic sectors of; Education Access; Human Rights Promotion; Sustainable livelihoods and; Good Governance.

We in CEDO-Uganda are still convinced that if all the above focus areas are addressed, we will certainly improve the lives of people in Uganda; impacting the children. We will continue looking forward to ongoing commitments from every one including our major funders, to sustain this impact.

On behalf of the Board of Directors and Staff, We pledge our commitment to dedicated service in 2016, and years to come.

**MUGISA GODFREY ATWOOKI**  
Chairperson, Board of Directors

## Message from Executive Director



**W**elcome to the 2015 issue of the CEDO Annual Report in which we present the organization's contribution to improvements in the lives of communities in various parts of Uganda. It has been yet another year of great achievements as we continue to pursue our vision of an improved quality of life of vulnerable children and their families; where poverty, poor health and rights abuse have been overcome; children enjoy their rights and, are living in a just society.

This report highlights to you our interventions in: a) Increasing access to early childhood learning b) Improving livelihoods of the disadvantaged families; b) Increasing access to quality public services through citizen participation in local governance d) Increasing access to justice and peace amongst key disadvantaged populations including women and children.

During the year, CEDO continued to be innovative, and creative in implementation of key strategies that would ensure more people live an improved livelihood. These enabled the organization to increase access to integrated HIV/AIDS, SGBV and FP services to over 8,738 women, men and Adolescents; Increased access to

education to 444 needy children; Increased the purchasing power of 2,114 poor women, men and youths -with 297 New Businesses established. We also promoted access to land rights and peaceful co-existence amongst 1,638 family members and; facilitated 9,371 others to directly participate in local governance decision making processes. These interventions targeted the disadvantaged populations in rural hard to reach areas in Central and Mid-western Regions of Uganda.

We appreciate the untiring support of our donors: USAID, DFID, Civil Society Fund, Canadian Feed the Children, RTI International and other partners like ACODE and Twaweza E.A- without their support, this wouldn't be achieved. Indeed your donations are not only changing lives but impacting generations to come.

I once again take this opportunity to thank all stakeholders including our partners, funders and the local governments, for their continued partnership and support. In a special way, I thank the Board of Directors for the continued oversight; management and staff for their dedication, hard work and commitment. This passion and kindness has made it possible for us to see these wonderful things happen.

As you explore further into our report, I invite you to take a moment to consider opportunities ahead; to continue being part of these and more stories of transformation.

Thanking you so much.

Byabasaija Abdallah  
**Executive Director**

## SECTION A: INTRODUCTION AND GENERAL BACKGROUND

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### Who we are:

CEDO Uganda is a non – profit child focused national development organization; Reg. No. s.5914/7353.

Established in 1992, CEDO-Uganda aims at promoting the rights of children to a healthy, secure and value adding child-hood. Over the years, CEDO-Uganda has been mobilizing resources from government, as well as private and public sectors to support its work, impacting on thousands of children and women; and their families.

CEDO-Uganda facilitates communities to develop structures and skills they need to provide a safe and healthy environment in which children are able to realize their full potential.

### CEDO's Theory of change:

CEDO's theory of change is built on the premise that child wellbeing is directly linked to family and community livelihoods; and by extension, to level of national development. To achieve our mission, we build on the strengths of our direct engagement with local communities, catalyzing community structures and the institution of the family to confront root causes of absolute poverty and rights abuses that have continuously impacted on the children.

### CEDO Uganda's Mission:

To promote the rights of children to a healthy, secure and value adding childhood.

### CEDO Uganda's Vision:

We envisage a nation where absolute poverty, poor health and rights abuse have been overcome and people live in dignity.

### CEDO's core values

- Transparency
- Equity and gender parity
- Accountability
- Participation
- Service above self



## OUR IMPACT IN NUMBERS:

**444**

- 444 Children (3-6 years) supported to Access Early Education and Nutrition through ECD Interventions
- 444 ECD Children in hard to reach centers in facilitated with Scholastics
- 444 ECD Children fed on nutritious hot mid-morning meal each day

**8,738**

- 1,643 Males Reached with Safe Medical Circumcision
- 438,850 Condoms Distributed
- 26,595 Adolescents and Adults Reached with Integrated HIV/SGBV Services
- 4,011 Men and Women tested for HIV and their results shared with them

**2,114**

- 2,114 Rural People (67% women) Empowered to Access Financial Resources & other Livelihoods Options
- 02 Financial partnerships with Post Bank and Equity Bank to foster financial linkage to formal institutions
- Strengthened 01 VSLA Federation with 6,000 members, gaining legal status.
- 297 New Businesses established, and another 533 expanded by Participants

**798**

- 798 highly at risk family members (76% female) including infant feeding HIV+ mothers trained in nutrition and feeding practices
- 300 of the above received vegetable seeds
- 03 Farmer field schools established and facilitated

**11,009**

- Over 9,371 Rural People (57% women) directly reached with Local Governance Interventions and over 1.5 million others indirectly reached
- 48 public dialogues conducted on local budgeting, governance and citizen participation processes
- 1,638 victims land related disputes supported to access justice on their land
- 02 Local Governments supported to develop and disseminate Clients' Charters

**1,438**

- 02 Public matches over Child and Forced Marriages, with over 400 citizens participating
- 1438 individuals Reached directly with Child Protection Messages including 900 people participating in DAC activities.
- 02 Districts facilitated to host the Day of African Child (DAC)
- 36 child rights clubs in public primary schools facilitated



## SECTION B: PROGRAM PROGRESS JAN-DEC 2015

This Section Highlights CEDO-Uganda’s efforts during the year, towards improving the impact of poverty, poor health and rights abuse on children and women, and achieve sustainable livelihoods amongst the target communities. Our programs are anchored on the principles of the Rights Based Approach targeting the most vulnerable (specifically the women, youth, and children) –specifically those affected by HIV/AIDS, Victims of SGBV, Men Women and Youths affected by Poverty and other social Injustices in central and mid-western regions of Uganda.

### 1. Supporting community child protection structures to increase access to early childhood care, education and other child protection services.

In 2015, over 400 highly disadvantaged children were supported to access early childhood care and learning for the first time. These program supported children received adequate scholastic materials, while the ECD centers were supported with ECD Text Books and Teaching Guides for the various grades. The program also facilitated the provision of nutritious mid-morning hot meal for all children attending the supported centers each center day. Further, through regular monitoring and mentoring, we improved the ability of the ECD teachers to provide quality services, monitor child progression and also document health and learning difficulties of the program supported children.

Resulting from the above actions, pupil retention in school increased with less than 1% drop-outs. There was a remarkable reduction in absenteeism due to ill-health amongst children- with average daily attendance across all supported centers improving from 91.5% in School Term I to 96.6% by end of the year *(Source: ECD Assessment 2015)*.

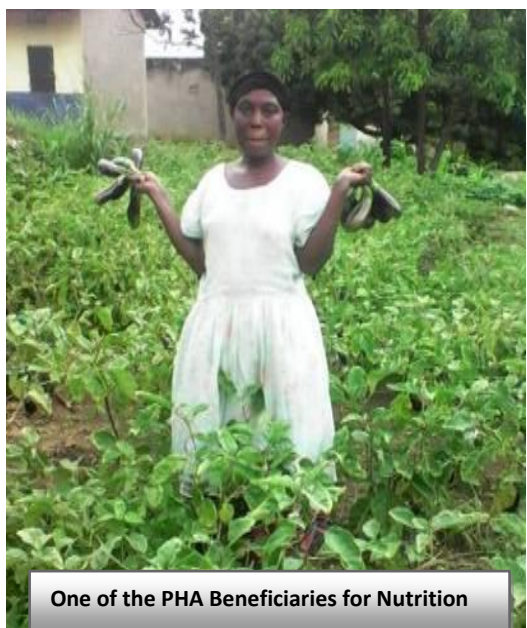
ECD center Management Committees grew in their capacity to complement CEDO’s efforts for cluster governance, advocacy, and fundraising. These committees have become hubs for ECD performance and sustainability in the community. As a result, learners’ test score has improved and satisfaction of parents with the quality of services at the ECD centers increased.

Children at  
Aviobolo  
Community  
ECCD  
Centre  
receive their  
Scholastic  
Materials in  
Feb. 2015



### 1.1 Farmer Field Schools and the School Feeding Initiative

During the year 2015, we supported the establishment of kitchen gardens among the vulnerable household to boost incomes and augment nutrition among beneficiary families. 798 individuals (76% female) were trained in the vegetable gardening technologies through the program established Farmer Field Schools. Of these, 300 received vegetable seeds are monitored in the establishment and utilization of the kitchen gardens for household nutrition. Most reached were elderly caregiving mothers and, infant feeding mothers with HIV. The beneficiaries were also trained on preparing simple compound gardens and nutritious foods for both themselves and their young babies in order to improve on their health.



One of the PHA Beneficiaries for Nutrition



Above: Children at Kababiito ECCD Receive their Daily Mid-Morning Feeding at the Centre. The Community Provides Water, Labour and Fuel Wood. The Project Provides Sugar and the other Ingredients. The Project has also built a Kitchen for the Centre.

TOP RIGHT: Kiiza Juliet of Kihande II in her kitchen vegetable garden



Community Link Person (Volunteer, Standing on Right Side) sensitizing breastfeeding mothers on Nutrition, Family Planning and PMTCT in Kababiito Village, Nyantonzi Parish, Budongo S/C

## 1.2 Promoting the Children’s Agenda through Children’s Participation in Promotion and Protection of their Rights:

### Commemoration of the Day of African Child at Masindi.



CEDO applies the integrated area based model to reach out to the community through working with schools, parents’ local leaders, government institutions and children themselves.

During the year, CEDO’s Children’s Agenda involved the facilitation of child advocacy events that included the Day of African Child Commemoration and the Day of the Girl Child. Through these events, CEDO mobilized children through their Child Rights Clubs, as well as worked with the District Local Governments to facilitate the events. The purpose of this public engagement was to ensure children voice their concerns to the parents and government on aspects related to their wellbeing.

In 2015, CEDO-Uganda popularized the African Union theme domesticated to pursue the cause for prevention of early and forced marriage. This was attained through art, music, dance and drama and; providing children an opportunity to dialogue with wider community. This intervention directly reached 1,080 children in schools, and 358 Adults in Masindi and Kiryandongo Districts.



## 2. Promoting Integrated HIV Mitigation and Protection Responses, and the effects of Sexual and Gender-based violence.



In 2015, CEDO-Uganda undertook to promote different interventions aimed at contributing towards the rollback of HIV/AIDS in Masindi and Wakiso Districts. By end of the year: **4,011** individuals had been counseled, tested and had received their HIV results. This was in addition to 3,704 individuals (2,112 pregnant and 1,592 lactating mothers) reached with PMTCT services.

Besides, integrated service delivery outreaches were conducted reaching a cumulative total of **1,643** clients served with SMC services. While the project provided logistics and mobilized the community, partners such as TASO and IDI provided supplies of basic pharmaceutical drugs, personnel and other SMC related consumables.



Moreover, 6,732 Adolescents and Adults Reached through community dialogues that focused on: Social structural drivers of the epidemic; Sexual Reproductive Health, Gender Based Violence, and Family Planning among other topical issues. This intervention boosted the up-take of HCT, FP and other HIV prevention services in the project area.



**438,850** condoms (435,728 male and 3,122 female condoms) had been distributed at 45 established condom distribution outlets by end of the year; while **4,311** MARPs were reached with different HIV prevention messages and condoms use / disposition.

Another **1,493** PHAs were strengthened with income generating and financial literacy skills. These included 150 OVC (113 female) who underwent vocational instructions at CEDO vocational training centre. The courses undertaken included: Carpentry, Tailoring, and Hairdressing.

Participation of women in a Farmer Field School at Nyakyanika

### 3. Strengthening the capacity of vulnerable communities to secure sustainable livelihoods and food Security

#### 3.1 Promoting Perma-Culture to Secure Food:

CEDO's food security intervention employs the "Permaculture Model" – Which promotes sustainable human habitats by working with, rather than against nature. This strategy was designed to help guide beneficiary communities towards permanent solutions for food and nutrition security while ensuring that this option exist harmoniously within their environment. It promotes the use of local resources in addressing poverty related impacts; enabling a linkage of income generation with food security:- drawing VSLA, FFS and the environment. This was on a basis that involvement in the VSLA would enable participating households to generate additional farm income that would be used to purchase food items to enhance the nutrition status of the children to further their education.

Participation of women in a Farmer Field School at Nyakyanika



During the year, 03 Farmer Field Schools (FFS) were re-established in Kababiito, Aviobolo and Nyakyanika ECCD Clusters in Masindi. The program further supported the FFSs with inputs including the identified seeds and equipment.

The three (3) FFS were re-established to provide agricultural extension services with intention of creating changes in behaviors of the participating farm families.

It was also premised to provide an environment in which the participating households would acquire the knowledge and skills to improve their production and income through application of informed crop management decisions; improve their problem solving abilities and their resilience and adaptability to changes in their environment.



Community Participating in FFS Maize Harvesting



Maize being stored in an improvised crib at Aviobolo FFS

This approach succeeded in bringing together 486 small farmers spread over the three FFS. By the end of the year, all the 486 farmers (51% female) had trained in the permaculture concept; and 361 of them had reported to have gained much knowledge related to good nutrition. Field findings further revealed an increasing number of women and men who reported to have increased their annual yield despite the persistent draught and the eventual Elnino rains that destroyed much of the gardens. Specifically, 62% of farmers participating in the farmer field schools (186 farmers) reported to have increased production per acre planted with corn (maize) as a result of the skills gained through the project.

### 3.2 Partnership with PeaceCorps to Improve Nutrition in Schools:

CEDO in partnership with Peace Corps Uganda and Kitara Medical Centre identified 05 government aided (public) primary schools and 01 secondary school, to benefit from the pilot school feeding initiative to improve nutrition through school based perma-gardens.



Masindi Public Primary School Pupils listen to CEDO Agronomist and PeaceCorps Team after clearing a Perma-Garden Site

The initiative involved training Pupils in upper classes and together with their teachers in each pilot school. By the end of each training event, a perma-school garden would be established. All participating teachers and pupils were also trained on Nutrition,

crop rotation, water management and how to make compost manure.

This intervention is aimed at improving nutrition in schools, and introducing ways of getting side incomes to facilitate the day to day running of the schools.

Participating schools include: Masindi Public School, Kabalega Secondary School, Kirasa Demonstration Primary School, Masindi Junior School and Masindi Town Model Primary School, Masindi Army Primary School.



Students from Kabalega Secondary Senior School Participate in a Perma-Garden Site Preparation in Masindi

Working with US Peace Corps Volunteers to Improve Nutrition in Schools

### 3.3. Strengthening Community Structures to Sustain Family Incomes

During the year 2015, the program reached 2,114 new VSLA members in 78 groups established during the year. In total, 424 existing VSLAs were supported, including those from the previous year. Eight (08) village agents were also refreshed in the selection, planning and management of IGAs (SPM) concept, and were able to facilitate establishment of 297 new enterprises and another 533 expanded by program participants in 2015.



All VSLA groups in Wakiso, Masindi and Buliisa Districts were organized into clusters at the sub county level. Mature groups in Masindi District were facilitated to attend the first annual learning event of all VSLAs in the District. During the event, members were able to complete the formalization of the federation constitution.

By end of the period, 6774 members were participating in the federation activities. The groups' total portfolio was 4,866,200,050 Shs of which 3,193,477,000 shs was member savings. The loan recovery rate 100% while loan utilization was 76.5%

**Namatovu  
Shamim of  
Kavule in Gombe  
Sub County in  
Wakiso District  
Shares a Smile  
during the Share-  
out of her group-  
Tukolerewamu  
VSLA**

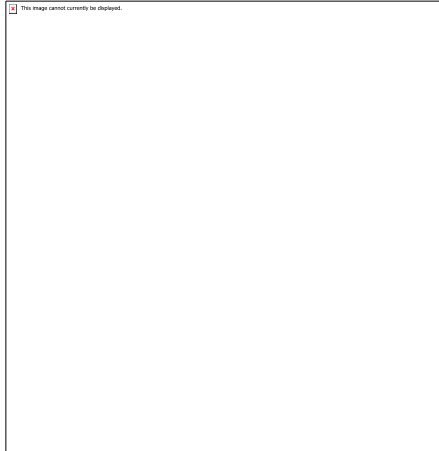
#### Below, One of the Beneficiaries of the VSLA Initiative Speaks Out:

*“My Name is Asimwe Annet (37years), a single mother of 5 children. I am a happy woman, despite being a single mother. I have acquired a permanent house for my family a result of the VSLA activities. The father of my children abandoned me with five children and eloped with a new wife four years ago. Because i was suffering a lot from poverty, my neighbour encouraged me to join her group. I used to work in her gardens for food. So, when i joined Trinity VSLA group, i never borrowed money until our share out in December 2012, when i shared 266.700 shs. I had saved only 195,000 shs. Immediately, with the skills learnt through SPM, i started a small retail shop business selling general merchandise. In my forth cycle in Dec 2015, i had saved 765,000 shs so i shared 1,025,100 shs. With this, i was able to start building a three roomed permanent house for my family”, She Narrates.*

Ms. Asimwe is just one of the many happy voices. She says, she is committed to the completion of the home as a top priority since she expects no one to come to her rescue.

## Our Impact:

### *VSLA Changes the Life of a Single Mother: From a road side vegetable stall to supplier of soap to Kinyara Sugar Factory.*



Joyce Kahubire (44) is a single mother of 4. Joyce joined the program in 2012, as a member of Kabaseke VSLA group. After one cycle, the group registered with the local authority as community based organization (CBO), thus gaining legal status. Through the mentorship of the Village Agent, the group further developed a business strategy for the first year. In 2013, the group had the opportunity to host the area Member of Parliament and former Minister for the Presidency, Hon. Matsiko. This visit was a turning point for the 30 members of Kabaseke CBO (VSLA).

Being impressed with the organization’s development agenda, Hon Matsiko offered to sponsor the group members to train in local liquid soap manufacturing. Ms Joyce Kahubire was one of those who picked up the skills after the training. ***“I used personal savings and short term borrowing from the group to start my business. From the onset, i was sure i had started the right business, because our VSLA Advisor had taught us how to identify a good business. Definitely, i started small selling the soap to my neighbours”***, says Joyce.

***“I have improved my business and my quality of life. I used to sell vegetables at a road side stall. With the loans provided by my VSLA group, I was able to establish a more profitable business that I can run in my in my own store”***, Says Joyce Kahubiire.

Her life changed in October 2013 when Joyce got a supply contract with Kinyara Sugar factory to supply 800 liters of liquid soap per month. The soap was to sell at shs 1000 per litre. ***“My VSLA group has helped me so much. The group is a source of paid labour for my business, and am able to secure loans from the group when the factory delays to pay me yet i must continue to supply.”*** she narrates



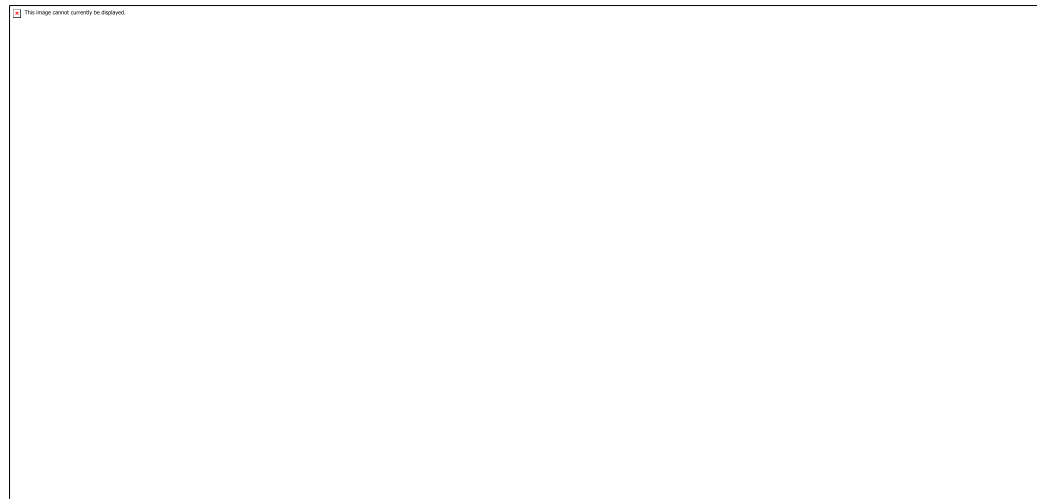
## 4. Facilitating an enabling environment to increase access to justice, peaceful co-existence, and citizen's participation in decision making at local and national level

### 4.1 Community Participation for Improved Public Service Delivery.

Through her Project, "Building Civic Competence to Enhance Democratic Governance and Social Accountability" CEDO-Uganda mobilized the community to participate in local budgeting processes for the 2015/2016 FY. Over 9,371 People (57% women) directly benefitted from this intervention. Forty eight (48) citizen parliaments (community dialogues) were also conducted on citizen participation in local governance processes- effectively increasing civic engagement in electoral processes and performance monitoring on public service delivery at constituency level.

As a strategy aimed at increasing transparency at local governments level, Masindi and Buliisa DLGs were facilitated to develop and disseminate the District Local Government Clients Charters.

#### 4.1.1 Citizen Parliaments Key to Voice and Accountability:



Citizen engagements with local leaders and technical people through Citizen Parliaments enabled the identification of service delivery and performance gaps; establishing the extent to which citizen aspirations had been included in sub-county and district plans and budgets.

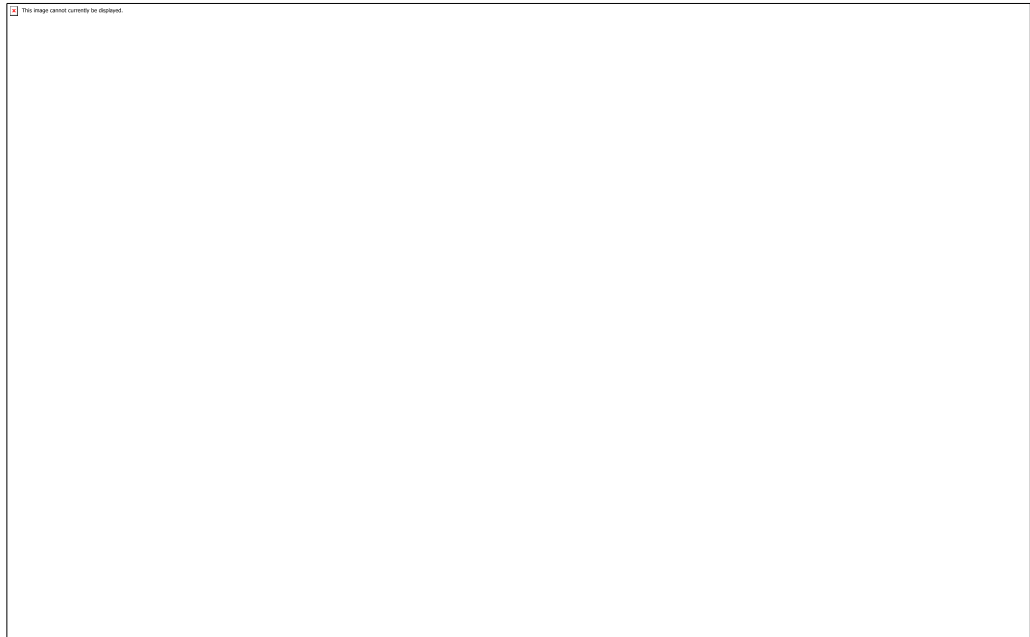
Resulting from this action, several public service delivery gaps were continuously identified by the community and followed up by the Budget Monitors using the PETS tools developed by the project.

**The Senior Assistant Town Clerk of Nyangahaya Division giving accountability report to the public in one of the Neighborhood assembly**

Successfully, taking social accountability processes to the grassroots, 48 community dialogues were conducted during the year reaching over 4783 people (45% being women). This resulted in citizen engagement with local leaders and technocrats asking questions to duty bearers for value for money and transparency.

Notable actions included: The forceful breaking into the teachers' quarter at Bokwe Primary School in Masindi district after the contractor had locked the building and abandoned it without formal hand over. Another case was of abandoned building materials at Kijangi Primary School in Buliisa district where construction resumed soon after a community dialogue that exposed the scandal to the District leadership.

#### 4.2 CEDO Awarded QuAM) Certification:



In 2015, CEDO was successfully assessed by the National QuAM Council under the NGO Quality Assurance Certification Mechanism, and merited, leading to the award of a “**standard QuAM certificate**”. Complying with QuAM principles and standards through a certification process is a voluntary exercise only taken on by National and International NGOs operating in Uganda.

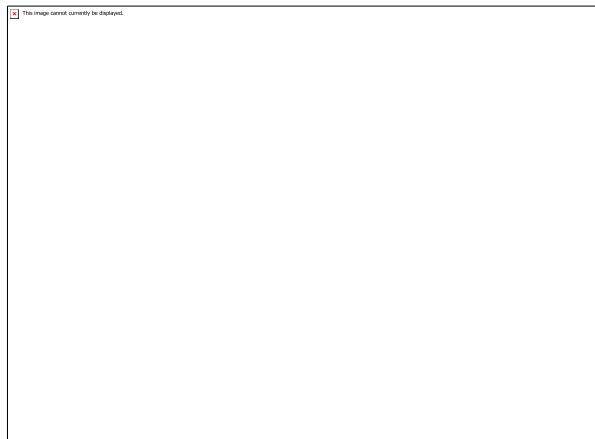
Being a QuAM certified NGO signifies the value in improving internal governance systems, as an accountable and transparent Organization. Over 500 stakeholders attended the award event on 26<sup>th</sup> June 2015 at Hotel Africana in Kampala.

The Executive Director of CEDO and the Director of Programs receive a QuAM certificate in Kampala on 26/6/15

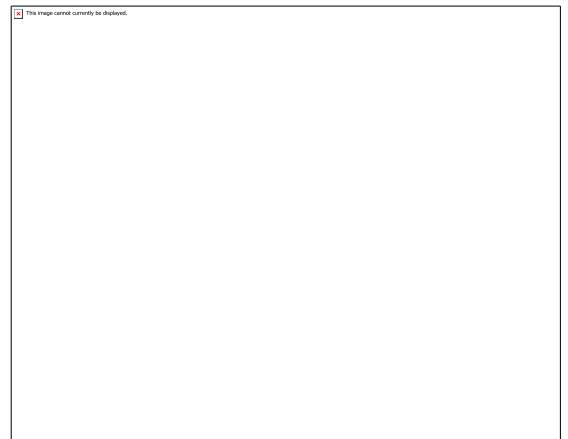
## 4.2 Promoting enhanced peaceful co-existence among the citizenry to improve land governance and management practices

With funding from USAID SAFE, CEDO implemented activities focused on: a) Increasing awareness of land rights among men, women and youth; b) Increasing access to legal justice to victims of land disputes; c) Increasing capability of existing institutions for land administration to promote land rights, d) Increasing ability of land disputes affected families to demand for and access justice in formal and informal institutions in Masindi and Hoima Districts. These interventions directly reached 1,638 people in 2015.

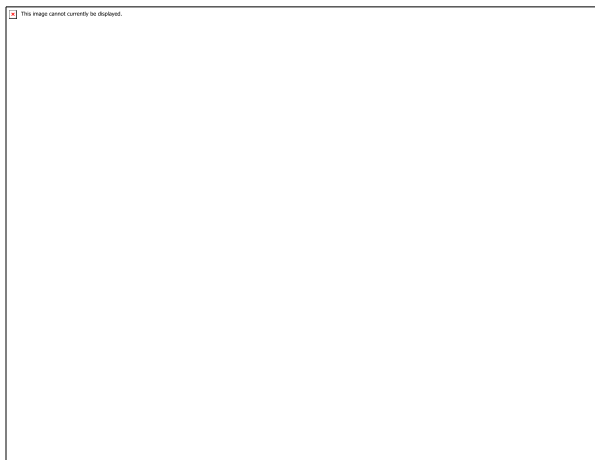
### The Pictorials from the Land Rights and Access to Justice Activities



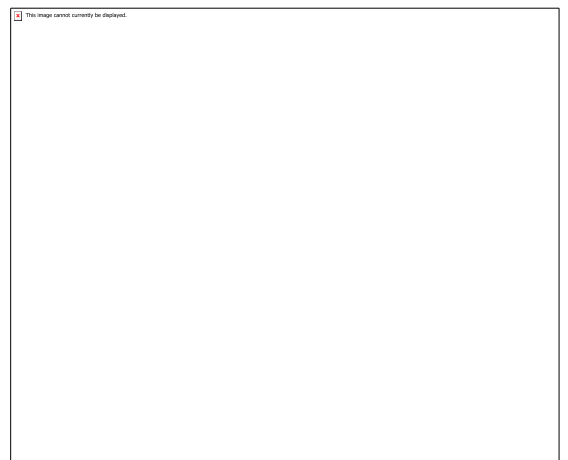
Area land committee members pause for a group photo with CLO of Masindi police after completing a 02-days' training on land administration and access to Justice held at Hotel Victory Bijja in Masindi



Donozio Kasaija (58 years, standing in black jacket); presents a complaint regarding a family land dispute with his brother during a dialogue at Birungu in Kitoba S/county in Hoima District, on 27<sup>th</sup> Nov. 2015



Hassan Tibajuka 63 in Yellow Kitenge Shirt ponders during the opening of his land boundaries in presence of his neighbor, elders, Area Land Committee and CEDO Staff



Kirungi Florence expresses her land dispute during a dialogue in Biizi cell Nyangahya division in Masindi. The project enhances access to justice for all gender.

## 5. Institutional strengthening in research, learning and networking, to effectively engage in national level advocacy.

### Membership of the Ministerial Sub Committees:

During the year, CEDO was admitted to the Ministry of Health high level working group on FP/RHCS. Besides, CEDO continued to play a critical role on the SHG sub-committee of the Microfinance Forum of the Ministry of Finance, Planning and Economic Development; especially during the formulation of the Tier4 Microfinance Regulation Policy. And, as a result of CEDO's engagement with the Ministry of Finance, 25 other Districts that had previously missed out on the Project for Financial Inclusion in Rural Areas (PROFIRA) were included (under lot 5). The project is funded through an IFAD loan of approximately USD 30 million. The overall goal of PROFIRA is to increase income, improve food security and reduce vulnerability in rural areas.

### Partnerships and Collaboration Meetings to Influence national policy

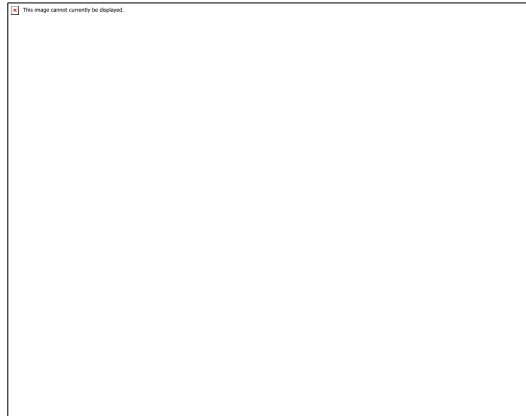
In 2015, CEDO participated in various trainings organized by other partners which strengthened internal advocacy skills. These partners included: USAID GAPP, JCRC/SCIPHA, TASO, USCIP and, Twaweza EA, HRCU, UCRNN, CSBAG and ACODE, and others. As a strategy for collaboration, CEDO participated in several meetings organized by other like-minded CSOs, Networks and, Government Agencies. Through these meetings, CEDO shared her position on various policy issues – which strengthened the CSO joint positions to influence policy regimes and amplify the civil society voices.

### Media Relations:

As a strategy to strengthen advocacy work, CEDO also continued to engage with the media to widely disseminate information to the citizens, as an effective tool for public engagement. Various airings were done on CEDO supported activities such as citizen parliaments and advocacy events. CEDO also promoted interactive media engagements including 06 interactive radio talks, 10 interviews, 01 panel discussion and 02 press statements. All these were covered by popular regional and national media outlets –both electronic and print. As a result, local governments in Bunyoro region have agreed to scheduled quarterly public accountability radio talks to improve transparency in service delivery.

### **Strengthening Accountability and Transparency in Local Governments:**

CEDO facilitated the production and dissemination of District Clients' Charters in Masindi and Buliisa Districts. The developed copies of the District Clients' Charters were disseminated at different sub counties in Masindi and Buliisa districts. The category of people directly reached included the local elected leaders, and technical teams at sub county and district levels.



This initiative increased the level of competency of the district and sub-county technical and political leadership to execute their mandate accordingly. It further enhanced the confidence of the citizens to engage local governments on procurement and accountability issues; thus contributing to improved service delivery to some extent.

### **Strengthening the Capacity of Private Sector Associations in Good Governance and Accountability Agenda**

In 2015, CEDO continued to strengthen the capacity of 07 private sector associations established in 2014. Each of these associations of women and youths were fully integrated into local governance work. These included: Buliisa Lake Shell Collectors' Association, Buliisa Boda Boda Riders' Association, Masindi Market Vendor's Association, Masindi Motorcycle Operators' Association and VSLA Federation.

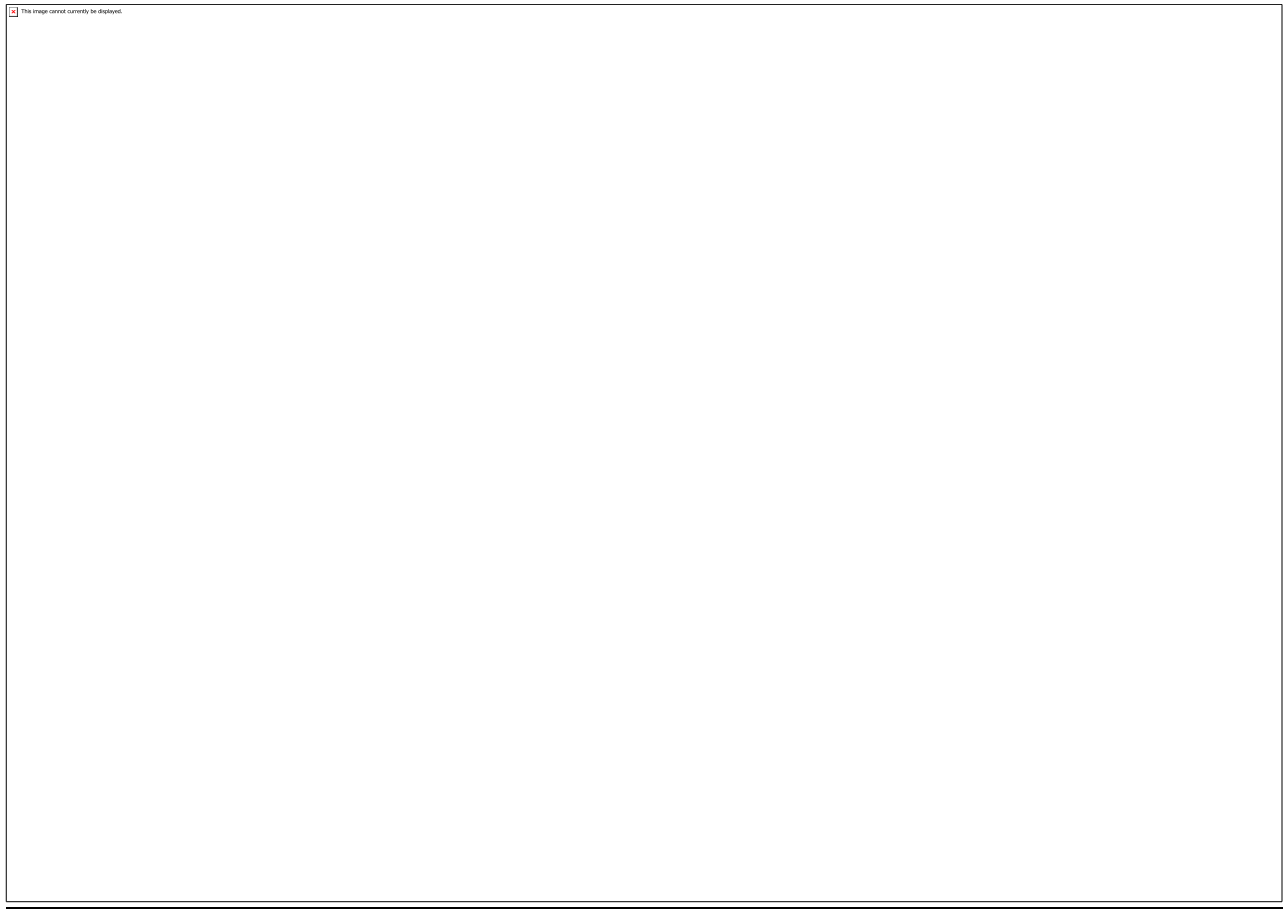
Through the capacity building efforts, women market vendors in Masindi were enabled to engage the Municipal Council revenue department on revenue collection and utilization. They also made demands on the review of market dues and the market tender processes- which eventually saw the women take over the management of the central market. Through their Association, the women were also able to demand better garbage collection and sanitation, which led to provision of more public skits and public latrines in all urban markets in Masindi Municipality.


These and other similar engagements such as market security and, market place lighting, among others have stimulated participation of the vendors in public service affairs. Similar impacts have been realized with the other PSAs.

## **Finance**

In light of the incomes received during the year, periodic (Quarterly and Annual) financial reports were prepared and shared with the funding partners and the Board of Directors as a best practice. These were well supported by the program reports. The resources received during the period ended facilitated the implementation of all planned activities as per the approved annual plan.

## **Income and Expenditure Statement**



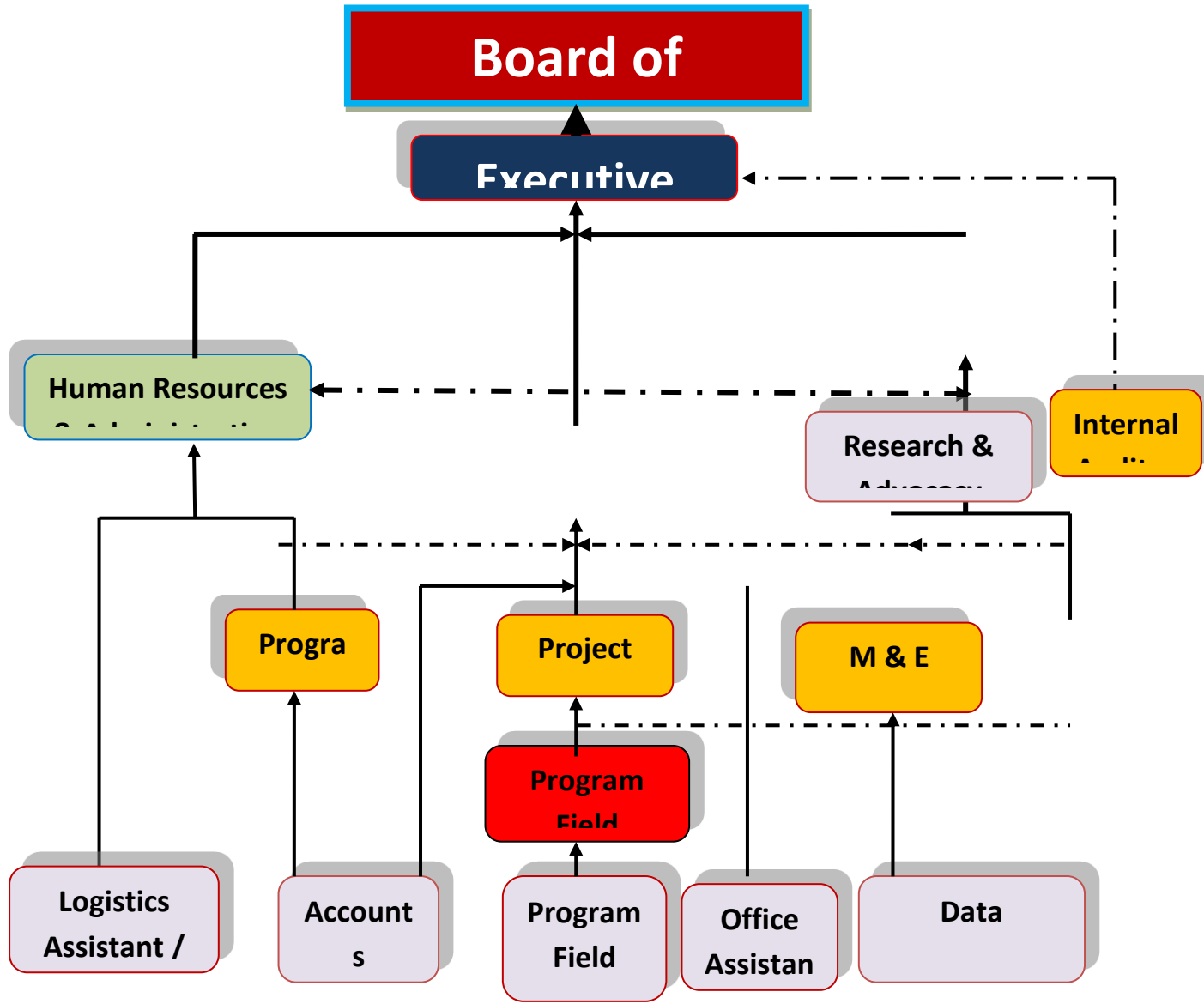
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## **Board of Directors**

<b>Full name</b>	<b>Title</b>	<b>Position held / Member Since</b>
<b>Mr. Mugisa Godfrey</b>	<b>Chairperson</b>	<b>February 2008</b>
<b>Mr. Phinehas Kyotasobora</b>	<b>Vice Chairperson</b>	<b>October 2012</b>
<b>Mr. Byabasaija Abdallah</b>	<b>Executive Director / Secretary</b>	<b>March 2007</b>
<b>Mrs. Turyagaruka Christine</b>	<b>Member</b>	<b>February 2015</b>
<b>Mr. Wobusobozi Patrick</b>	<b>Member</b>	<b>February 2008</b>
<b>Mr. Akunobere Jacob</b>	<b>Member</b>	<b>October 2014</b>
<b>Mrs. Byalero Catherine</b>	<b>Member</b>	<b>March 2015</b>



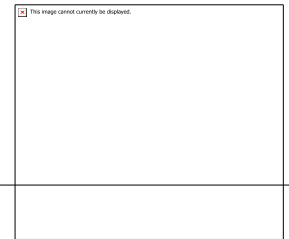
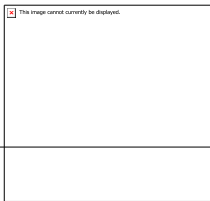
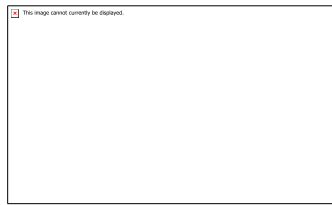
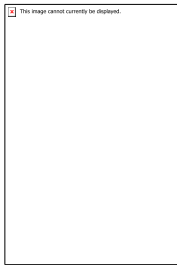
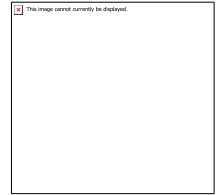
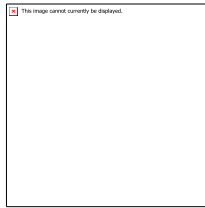
# CEDO ORGANIZATIONAL STRUCTURE AND LINKAGES



## *Thank you Our Partners:*

On behalf of all of us at CEDO-Uganda, the Children and Families that benefit from your generous support, please accept our deepest and sincere gratitude to

you our partners and donors. Your generous support continues to nurture hope in the face of the most hurting.



**CONTACT ADDRESS:**